

STEPHANIE RAWLINGS-BLAKE MAYOR

100 Holliday Street, Room 250 Balsimore, Maryland 21202

April 26, 2016

Dear Pimlico Community Development Authority:

Thank you for reviewing the Draft FY 2017 Video Lottery Terminal Revenue Spending Plan for the Pimlico Area Local Impact Aid and providing recommendations. I appreciate the hard work and dedication PCDA members have shown throughout this process. PCDA's public outreach and recommendations were extremely helpful as I made final decisions on the spending plan.

I have carefully considered the comments provided by PCDA regarding the Draft FY17 Spending Plan and the Final Spending Plan has been modified accordingly.

Park Heights Master Plan Area

The Final FY17 Spending Plan differs from the Draft Spending Plan as follows:

- Clarify Funding for Public Safety Programs Funds will be provided to expand the current Park Heights Safe Streets program to reach Baltimore City Police Department Post #614 (\$88,000). In addition, PHR will contract with Neighborhoods United to establish a volunteer Citizens on Patrol neighborhood watch program (\$12,000).
- Clarify Funding for Staff of Park Heights Renaissance This spending plan will support 2 new full time employees and 2 existing full time employees at Park Heights Renaissance. The two new full time employees are in the Community and Human Development Department at Park Heights Renaissance. The spending plan supports the existing salaries of the Executive Director and an administrative aid.
- Identify ongoing support for Community Outreach and Engagement These funds will cover the expenses of three community organizers (including the one that is already on staff at PHR). Two additional outreach workers, who are residents of Park Heights, will be hired and trained. These positions are intended to be funded annually to allow for sustainable, impactful outreach and engagement.

One Mile Radius Areas

Northwest Community Planning Forum SNAP Area

- Identify preference for City residents to fill Street cleaning jobs The Chimes has been successfully keeping sidewalks, gutters, and storm drains cleared of litter and debris on well-traveled roads in Glen and Fallstaff since April 2015. Crews are on site four hours per day, five days per week, and this project provides important employment opportunities to disabled persons, with preference for City residents whenever possible.
- Provide flexible funding for Glen Hills Redevelopment Strategy Funds have been provided to CHAI in prior years for three separate initiatives related to housing stabilization and homeownership. In FY17, funding for these initiatives, which have since been consolidated into the Glen Hills Redevelopment Strategy, is continued. Funds will be available for acquisition, rehab, demolition and/or reconstruction of blighted and distressed homes; to support a Redevelopment Coordinator; and to continue the Responsible Homeowner Campaign, which creates homeowner engagement and provides funds for curb appeal and façade improvements.
- Public Safety Initiatives Funds will be provided for public safety initiatives, which could include the installation of security cameras in Cross Country, if their installation and operation is found to be financially feasible and sustainable.

Liberty-Wabash Area

The Final FY17 Spending Plan differs from the Draft Spending Plan as follows:

- Public Safety Initiatives Funds will be provided for public safety initiatives, which could include the installation of security cameras in the Liberty-Wabash area, if their installation and operation is found to be financially feasible and sustainable.
- Provide more details about Community Broadband Up to \$100,000 (the same amount identified in the Draft Plan) in funds will be provided to the Mayor's Office of Information Technology for the creation of a community broadband system for the Liberty-Wabash area. The selected provider of the community broadband system will outline and provide specifications of installed equipment, a budget breakdown of costs, explanation of project phasing and potential locations. The purpose of the community broadband system is to create multiple high speed wireless internet hotspots in the Liberty-Wabash area to provide free Wi-Fi access for those that live, work, and shop in these neighborhoods.

I want to personally thank each of you for your invaluable volunteer service and for making the Pimlico Area a better place to live, work, and play. If you have questions or concerns please contact Don Zeigler via Don.Zeigler@baltimorecity.gov or 410-396-3796.

Sincerely,

Stephanie Rawlings-Blake

Mayor

City of Baltimore

cc: Colin Tarbert, Deputy Mayor, Economic and Neighborhood Development

Leon Pinkett, Assistant Deputy Mayor, Economic and Neighborhood Development

Thomas Stosur, Director, Department of Planning

Sara Paranilam, Division Chief, Comprehensive Planning

Enc.: Final Pimlico Local Impact Aid FY17 Spending Plan

Final FY 2017 Video Lottery Terminal Revenue Spending Plan Pimlico Area Local Impact Aid April 26, 2016

Introduction

In 2007, the State legislature passed the Maryland Education Trust Fund – Video Lottery Terminals legislation (2007 SB 3), which provides slots revenue funding in the form of Local Impact Aid to jurisdictions that have casino facilities. The legislation also provides that a portion of the impact aid is directed to the area around the Pimlico Race Track. The current statute provides funds to the Pimlico Area for 20 years, through fiscal year 2032.

The statute provides that 5.5% of gross video lottery terminal (VLT) revenue is returned to the jurisdiction where a casino is located and is known as Local Impact Aid. Baltimore City receives 18% of the local impact aid allocation that is generated by the casinos in Anne Arundel County, Baltimore City, and Prince George's County for the Pimlico area. However, \$1,000,000 of the 18% is allocated to Prince George's County for the area near Rosecroft Raceway, and \$500,000 is directed to communities near Laurel Race Course for fiscal years 2015-2019. (The remaining 82% from the Baltimore City casino is also provided to Baltimore City. These funds are held separately and their use is guided by the Baltimore Casino Local Development Council.)

Of the funds that are earmarked for the Pimlico area, at least 75% must be allocated for the Park Heights Master Plan area and up to 25% for neighborhoods around the Park Heights Master Plan area, as specifically defined in the law.

Required Spending Plan

Pimlico Area Local Impact Aid is allocated to the Mayor and City Council, but under State Law the City is required to develop a spending plan for the expenditure of local impact grants in consultation with the Local Development Council, the Pimlico Community Development Authority.

This document is the required spending plan for FY 2017.

It includes the following required elements:

- Funds are used primarily for capital purposes benefitting economic and community development.
- At least 75% of the funds are allocated in a manner that is consistent with the Park Heights Master Plan.
- The remaining 25% is allocated to areas highlighted in blue, yellow, and tan on the attached map (Appendix A). These areas are census block groups that are at least partially within 1 mile of Pimlico Racetrack, but not within the boundaries of the Park Heights Master Plan; neighborhoods included in the Northwest Community Planning Forum Strategic Neighborhood Action Plan; and/or any neighborhood within an area bounded by Liberty Heights Avenue, Northern Parkway, Druid Park Drive, and Wabash Avenue. Over time, changes to State law have modified the boundaries of the 25%-eligible area, but collectively, these areas are commonly referred to as the "One Mile Radius."
- The draft plan was submitted for review by the Local Development Council, Pimlico Community Development Authority (PCDA), prior to adoption or spending any funds.

PCDA had 45 days to review the plan and conducted a public forum during that time. PCDA has responsibility to advise the Mayor on priorities; the funding decisions rest with the Mayor.

Revenue Estimates

The State has recently revised its revenue estimates for FY16 — FY20, including estimates of gaming revenue. Updated estimates for FY16 are generally consistent with the spending plan that is in place for this year, which totals \$3.5 million for the entire area. For FY17, the City received a recent **estimate** from the State of \$5.98 million for the entire Pimlico area. This estimate assumes that the new casino at National Harbor in Prince George's County will open halfway through the fiscal year and adjusts expectations for the Baltimore City and Anne Arundel casinos based on recent experience and the impacts of the new casino. Given the magnitude of assumptions behind this estimate, the spending plan is based on a somewhat more conservative **estimate**:

	Total Pimlico Area Local Impact Aid	Park Heights Master Plan (75%)	1 Mile Radius (25%)
Fiscal 2017	\$5,650,000	\$4,237,500	\$1,412,500

Planning and Community Process

Over the last decade, Baltimore City has done extensive community plans for several of the areas eligible for slots funding. These plans are being used as the foundation for the annual spending plan.

- Park Heights Master Plan: In February 2006, the Park Heights Master Plan was
 adopted by the Baltimore City Planning Commission after more than two years of
 intense community process. The plan was amended in 2008. Hundreds of people
 participated in the planning process. The plan covers the area from Park Circle to
 Northern Parkway, Greenspring to Wabash. The plan includes recommendations for
 physical and human service redevelopment within Park Heights. Based on the
 Master Plan's recommendations, Park Heights Renaissance, Inc. (PHR) was created
 with the mission of working with the community to implement the Master Plan's
 recommendations.
- Northwest Community Planning Forum SNAP: In March 2005, the Northwest Community Planning Forum Strategic Neighborhood Action Plan was adopted by the Baltimore City Planning Commission. Hundreds of people participated in the planning process. The plan covers the portion of the City north of Northern Parkway and west of the Jones Falls Expressway, including the neighborhoods of Glen, Fallstaff, Cross Country, Cheswolde, and Mt. Washington. In 2010, the communities engaged in a process to update the plan; the updated plan was adopted by Planning Commission in December 2012. In the fall of 2013, the Northwest Community Planning Forum engaged residents in prioritizing recommendations in the SNAP plan.

Greater Northwest Community Coalition SNAP: In April 2005, the Greater Northwest
Community Coalition Strategic Neighborhood Action Plan was adopted by the
Baltimore City Planning Commission. The Greater Northwest Community Coalition
no longer exists, but many of the recommendations remain valid. Baltimore
Development Corporation is launching a planning process for the Liberty Heights
corridor that will include the neighborhoods on both sides of Liberty Heights.

For the development of the FY17 Spending Plan, the Pimlico Community Development Authority hosted a series of community forums, allowing the stakeholders from the various eligible geographic areas to brainstorm and then prioritize projects and budget requests. Members from the PCDA were assigned as liaisons to each area and participated in the breakout sessions to get a full understanding of the needs and priorities in each region. The process began on September 1 with a plenary PCDA meeting followed by break-out sessions facilitated by staff of the Department of Planning. Additional geographic-specific sessions were held on September 24, October 13, and October 28. On October 19, PCDA members shared their observations as liaisons to the various groups to inform the others of the local priorities.

The priorities identified at these meetings have been considered and many are reflected in this spending plan.

On November 20, 2015, the draft spending plan was submitted to PCDA for the formal state-mandated 45 day review period. As part of its review process, the PCDA hosted a community-wide meeting to solicit feedback on the plan on December 8, 2015. The PCDA received community comments at its January 8th work session. The draft and final spending plans are available on PCDA's webpage (http://pcdabaltimore.wordpress.com).

Slots Revenue Spending Plan Recommendations

Park Heights Master Plan Area

Below is the slots revenue spending plan, totaling \$4,237,500 for the FY 2017 budget year, for programmatic activities in the Park Heights Master Plan area.

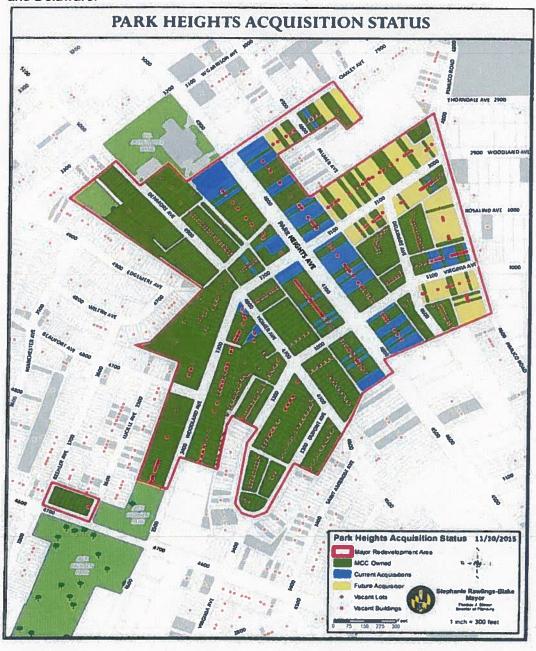
Major Redevelopment Area Pre-Development Activities: \$2,500,000

One of the key components of the Master Plan is redevelopment of the Major Redevelopment Area in Central Park Heights. As the plan describes, this area, "centered at Park Heights and Woodland, covers roughly 60 acres, and currently contains approximately 400 vacant buildings and lots." Before significant new development can occur, the City must acquire all of the properties in the Major Redevelopment Area, relocate existing residents, and demolish the existing structures. The cost to accomplish these activities in the entire redevelopment area so development parcels can be identified and marketed is estimated at approximately \$22 million. To ultimately be able to attract new development and residents to the community, the majority of the slots revenue needs to be dedicated to these pre-development activities until the 60 acres are ready for redevelopment.

The City has acquired or has actively begun the acquisition process of more than 90 per cent of the properties within the redevelopment area. Ongoing efforts from the previous and current spending years are focused on the acquisition, relocation, and demolition of properties within the redevelopment area. The demolition of these properties, which began in November 2015,

^[1] Park Heights Master Plan, p.14.

will be highly visible along the neighborhood's main corridor. In addition, this will allow visibility of all the properties that have already been acquired and demolished on the side streets to the east and west of Park Heights Avenue along Woodland, Virginia, Dupont, Homer, Denmore, and Delaware.



In order to keep the acquisition, relocation, and demolition moving forward at a steady pace, the City has agreed to forward-fund the work designated as "Current Acquisitions" shown on the Acquisitions Status map. Repaying this advance, plus moving on to the "Future Acquisitions" category will require the dedication of a significant portion of the Impact Aid revenues for the next 5-7 years. This expense will, therefore, extend beyond the time that the demolition and land assembly work has been finished.

With the vast majority of the demolition due to be complete during 2016, Baltimore Housing and the Department of Planning have begun to develop a Request for Qualifications to seek a development partner for the Major Redevelopment Area. The RFQ was released on March 7, 2016.

Youth Development Programs: \$537,500

Since FY13/14, programs almed at engaging older youth in the Park Heights community in positive youth development projects have been selected using a competitive application process. The RFP has focused on proposals for innovative youth development programs for disconnected youth ages 14-24, which incorporated mental health services and HIV/AIDS and STI prevention, testing, and care.

In FY16, the Mayor's Office for Human Services is working with five programs that were selected through previous RFP processes and have proven to be effective. These programs will all be operating through June 2016. In FY17, the Mayor's Office for Human Services, working through the Family League of Baltimore, will again seek qualified service providers for innovative youth development programs. Successful proposals will include a partnership with a Park Heights-based service provider and demonstrate strong ability reach and engage the youth of Park Heights. Family League will include Park Heights residents on the review panel for the grant awards.

Park Heights-based Human Service Organizations: \$150,000

A number of well-established and well-regarded organizations offer services to families, adults, and seniors living in the Park Heights community. These groups do not have access to the youth-focused RFPs offered by the Family League and MOHS, yet provide valuable services. For FY17, PCDA will award operating grants to groups providing a range of services, such as employment and job training, activities for seniors, community engagement, and community health and wellness initiatives. A streamlined application process, to include a statement of work and proposed budget, will be evaluated by PCDA in the spring of 2016. PHR will manage these funds and be responsible for grant administration and monitoring.

Operating Support for Park Heights Renaissance, Inc. \$400,000

Park Heights Renaissance was created by the City through the PCDA as the City's community development corporation to implement the Park Heights Master Plan, and slots revenue supports PHR's operations. This general operating grant will cover key personnel and administrative expenses such as website maintenance, audit, rent, supplies, and consultant services. Many of the programmatic expenses enumerated below will be managed by and through PHR and in some cases will include additional staff resources.

Community Association Support and Communication: \$75,000

These funds, managed by PHR, will provide for a community-wide newsletter and One Call service as well as funds for small competitive grants. As in the past, \$45,000 will be available to associations and neighborhood groups for beautification projects, events, or other small initiatives.

Community Cleanup Program: \$150,000

These funds will allow PHR to continue and expand its current effort to maintain vacant lots and eyesore locations. Community residents will be hired to perform landscape services, and PHR will purchase the necessary equipment.

Educational Programming: \$140,000

These funds will provide the required match to have a full Community Schools operation in each of the four elementary schools in Park Heights — Pimlico, Arlington, Edgecombe, and Dr. Martin Luther King — and provide a small supplement to student activity funds. The HIPPY program for early childhood education will continue to operate through PHR.

Public Safety Program: \$100.000

Funds will be provided to expand the current Park Heights Safe Streets program to reach Baltimore City Police Department Post #614. This program will provide approximately \$88,000 in funds for two Community Violence Interrupters as part of the Safe Streets program. In addition, PHR will contract with Neighborhoods United to establish a volunteer Citizens on Patrol neighborhood watch program (\$12,000). Funding will allow for the training of volunteers (including training on diversity and cultural sensitivity), and purchase of uniforms and equipment such as 2-way radios, flashlights, and identification cards. None of these funds are to be used for security cameras.

Community Outreach and Engagement: \$140,000

These funds will cover the expenses of three community organizers (including the one that is already on staff at PHR). Two additional outreach workers, who are residents of Park Heights, will be hired and trained. These positions are intended to be funded annually to allow for sustainable, impactful outreach and engagement.

In total, this spending plan will support 2 new full time employees and 2 existing full time employees at Park Heights Renaissance. The two new full time employees are in the Community and Human Development Department at Park Heights Renaissance. The spending plan supports the existing salaries of the Executive Director and an administrative aid.

One Mile Radius Recommendations

Per the legislation, 25% of the funds are allocated to the census block groups within one mile of the racetrack, the Northwest Community Planning Forum, and the area between Liberty Heights Avenue and Wabash Avenue. The spending plan identifies how to allocate funds across the three different geographic areas eligible for 25% of the funds.

Within the "One Mile Radius" there are three distinct geographic areas: the Northwest Community Planning Forum SNAP, the Liberty-Wabash area, and Coldspring Newtown (Appendix A). The overall goal of this spending plan is to make sure all areas benefit from projects funded by this revenue source and that there is some measure of equity in the funding allocation.

With the opening of Baltimore City Casino during FY15, the eligible land area within the One Mile Radius expanded per HB 1020 of 2013. In order to be equitable in the distribution of funds for the One Mile Radius area, the City has divided the funds according to population and land area within the eligible area. Whether funds are allocated based on area or population, the amount is similar, and the revenue is allocated as follows: 70% will be allocated within the Northwest Community Planning forum area, 25% within the Liberty Heights to Wabash area, and 5% within Coldspring Newtown. These amounts will serve as general guidelines and will not necessarily be strictly adhered to each year, though the goal is to meet the target ratios for each area over the lifespan of the funds.

Northwest Community Planning Forum SNAP

In last year's Spending Plan, funds were allocated to parks, open space, and recreation projects with the expectation that housing, community development, and transportation priorities would take precedence in FY17. This plan largely conforms to that expectation, with the key difference that public safety issues have taken a higher priority, and transportation projects are not yet ripe.

Housing and Community Development Initiatives

Multi-lingual Community Organizers in Fallstaff: \$135,000

Two staff persons (one a full-time employee of CHAI and one a part-time employee of Casa de Maryland) have been surveying residents to understand their needs, holding seminars and workshops, and hosting community conversations to bridge cultural gaps. Office space on Reisterstown Road has recently been secured, and these funds will continue this important work for another year.

Street cleaning: \$135,000

The Chimes has been successfully keeping sidewalks, gutters, and storm drains cleared of litter and debris on well-traveled roads in Glen and Fallstaff since April 2015. Crews are on site four hours per day, five days per week, and this project provides important employment opportunities to disabled persons, with preference for City residents whenever possible. For FY17, this funding would continue the current sites (\$85,000) as well as expand into other high-visibility corridors such as Cross Country Boulevard and Greenspring Avenue (\$50,000).

Glen Hills Redevelopment Strategy: \$175,000

Funds have been provided to CHAI in prior years for three separate initiatives related to housing stabilization and homeownership. In FY17, funding for these initiatives, which have since been consolidated into the Glen Hills Redevelopment Strategy, is continued. Funds will be available for acquisition, rehab, demolition and/or reconstruction of blighted and distressed homes; to support a Redevelopment Coordinator; and to continue the Responsible Homeowner Campaign, which creates homeowner engagement and provides funds for curb appeal and façade improvements.

Homebuyer and Renovation Loan Fund: \$200,000

CHAI has been operating a revolving no-interest loan fund since 1983 to assist homebuyers and current owners who are in need of funds for closing costs and/or home improvements. By recapitalizing the fund, CHAI will be able to provide an additional 20 new loans — and generate sufficient repayment income to continue to lend. CHAI proposes to focus these funds in the Glen and Fallstaff communities as the housing stock there is in most need of stabilization and the homeowners are in most need of favorable financing mechanisms.

Recreation, Parks, and Open Space Initiatives

Recreation Programming in the Fallstaff Area: \$64,000

Funds were appropriated for recreation programs in FY16, and representatives of BCRP have met with the leadership of the Fallstaff community to develop possible program initiatives. A second year of funding will allow programs to become robust.

Beautification of Northern Parkway: \$25,000

Northern Parkway is a main thoroughfare that carries significant amounts of traffic along the southern edge of the Northwest communities. The installation and maintenance of colorful, aesthetically pleasing plantings in the median from Preakness Way to Park Heights Avenue will create a visually appealing gateway to the Northwest communities.

Enslow Rd Baseball Field ADA Improvements: \$32,000

As part of the overall redevelopment of Northwest Park, the Roland Park Baseball League is partnering with the City for improvements to the baseball field on Enslow Road. With these funds, Baltimore City Recreation and Parks can ensure that the field is accessible for spectators and participants.

Public Safety Initiatives

Northwest Citizens Patrol: \$50.000

In FY15, Northwest Citizens Patrol received \$10,000 to allow them to hire an off-duty Baltimore City police officer during daytime hours to supplement the volunteer patrols. This funding for FY17 will provide for more hours of coverage. Community representatives from Glen and Fallstaff have expressed interest in having NWCP expand their geographic reach to the west side of Reisterstown Road, which will require the commitment of additional volunteers to patrol. Consideration for future funding (beyond FY17) for NWCP will be contingent on a good faith effort by NWCP to explore the feasibility of an expansion and by the leadership of the community associations to recruit volunteers to join the patrol corps of NWCP.

Public Safety Initiatives: \$100,000

Funds will be provided for public safety initiatives, which could include the installation of security cameras in Cross Country, if their installation and operation is found to be financially feasible and sustainable.

Liberty-Wabash Area

Funds are allocated to the following uses:

Staff Support for Community Associations: \$74,175

In order for the community associations and umbrella groups in this area to increase their capacity and ability to achieve the outcomes that they desire for their neighborhoods, dedicated staff support is necessary. These funds will provide for a full-time community organizer/staff person, ideally housed in an existing, well-established community development organization.

Neighborhood Initiative Competitive Grants: \$50,000

Funds are made available for neighborhood organizations to implement a wide range of community initiatives. Community groups or service providers may, for example, seek to expand community operations; enhance communication, marketing, and beautification efforts; hold community events; or create or expand educational partnerships and opportunities.

Public Realm Improvements - Dolfield Commercial Area: \$30,200

Complete the public realm improvements for the Dolfield Commercial Area by installing new pedestrian street lights on the 3500 block of Dolfield Avenue.

Public Safety Initiatives: \$75,000

Funds will be provided for public safety initiatives, which could include the installation of security cameras in the Liberty-Wabash area, if their installation and operation is found to be financially feasible and sustainable.

Community Broadband: up to \$100,000

Up to \$100,000 in funds will be provided to the Mayor's Office of Information Technology for the creation of a community broadband system for the Liberty-Wabash area. The selected provider of the community broadband system will outline and provide specifications of installed equipment, a budget breakdown of costs, explanation of project phasing and potential locations. The purpose of the community broadband system is to create multiple high speed wireless internet hotspots in the Liberty-Wabash area to provide free Wi-Fi access for those that live, work, and shop in these neighborhoods.

Coldspring Newtown Area

Mercantile Building/Community Cottage Redevelopment; \$69,875

The Department of Housing and Community Development issued an RFP in the summer of 2015 for the Mercantile Building to gauge developer interest in the site. Funds used for this project will implement solutions to enable the City to sell the Mercantile Building while continuing to provide locker-rooms for the pool and community meeting space in the vicinity.

Administrative Expenses

Planning Department/PCDA: \$60,000

The Pimlico Community Development Authority is responsible for advising Baltimore City regarding the spending plan. In addition, PCDA meets quarterly to monitor slots revenue spending related to both the One Mile Radius and the implementation of the Park Heights Master Plan. The Planning Department provides administrative support to PCDA. This expense is allocated on a pro-rate basis between the Park Heights Master Plan area and each of the three One Mile Radius geographic regions.

Implementation of Community-based Projects and Related Capacity Building; \$80,000 In July 2014, the City entered into a fiscal services agreement with Healthy Neighborhoods to implement and administer the projects that have been identified as community based (i.e., not implemented by a City agency). Experience has shown that management of these projects includes working with community stakeholders to further define the projects, identify service providers, and develop scope of services, in addition to administering grant agreements. Through the implementation of these projects, the capacity of community organizations is enhanced.

The Spending Plan allocates \$80,000 for third-party administration and management of community-based projects. It is yet to be determined whether Healthy Neighborhoods or another entity will do this work on behalf of the City. These costs are allocated to the One Mile Radius areas in a manner commensurate with the amount of grants funds to be administered: Northwest Community Planning Forum - \$60,000; Liberty-Wabash area - \$20,000; Coldspring Newtown - \$0.

Summary of FY17 Pimlico Local Impact Aid

			Implementing
FY 17 Pimlico Local Impact Aid	\$	5,650,000	Agency
Park Heights Master Plan	\$	4,237,500	
Major Redevelopment Area	\$	2,500,000	HCD
Youth Development	\$	537,500	MOHS
Park Heights service organizations	\$	150,000	HCD/PHR
PHR operating support	\$	400,000	HCD/PHR
Community association support/communications	\$	75,000	HCD/PHR
Community clean-up		150,000	HCD/PHR
Education - comm schools, HIPPY, activity funds	\$	140,000	HCD/PHR
Public safety - safe streets, citizens on patrol		100,000	HCD/PHR
Community outreach and engagement	\$	140,000	HCD/PHR
PCDA Administration	\$	45,000	Planning
L Mile Radius	\$	1,412,500	
Northwest Community Planning Forum	\$	988,750	Name of the second
Multi-lingual community organizers	\$	135,000	3rd Party
Streetcleaning	\$	135,000	3rd Party
CHAI Glen Hills Redevelopment Strategy	\$	175,000	3rd Party
CHAI homebuyer and renovation loan fund	\$	200,000	3rd Party
Recreation Programming (Fallstaff)	\$	66,250	BCRP
Northern Parkway Median Beautification	\$	25,000	BCRP
ADA improvements for Enslow Field	\$	32,000	BCRP
Northwest Citizens Patrol	\$	50,000	3rd Party
Public Safety Public Safety	\$	100,000	Planning
Grants Administration	\$	60,000	3rd Party
PCDA Administration	\$	10,500	Planning
Liberty-Wabash Area	\$	353,125	
Staff support for community associations	\$	74,175	3rd Party
Neighborhood initiative competitive grants	\$	50,000	3rd Party
Public realm improvements - Dolfield comm area	\$	30,200	BCDOT
Public Safety	\$	75,000	Planning
Community broadband	\$	100,000	3rd Party
Grants Administration	\$	20,000	3rd Party
PCDA Administration	\$	3,750	Planning
Coldspring Newtown	\$	70,625	
Mercantile Building/Community Cottage/Pool Area	\$	69,875	лε HCD
Grants Administration	\$		
PCDA Administration	\$	750	Planning

